



The information, statements and opinions contained in this Presentation and subsequent discussion do not constitute an offer to sell or solicitation of any offer to subscribe for or purchase any securities or other financial instruments or any advice or recommendation in respect of such securities or other financial instruments.

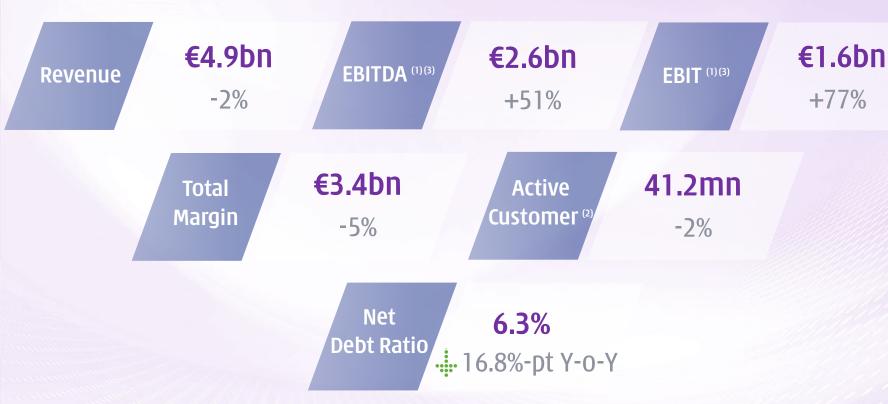
Potential investors and shareholders of the Company (the "Potential Investors and Shareholders") are reminded that information contained in this Presentation and subsequent discussion comprises extracts of operational data and financial information of the Group for the six months period ended 30 June 2021. The information included in this Presentation and subsequent discussion, which does not purport to be comprehensive nor render any form of financial or other advice, has been provided by the Group for general information purposes only and certain information has not been independently verified. No representations or warranties, expressed or implied, are made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information, statements or opinions presented or contained in this Presentation and any subsequent discussions or any data which such information generates.

The performance data and the results of operations of the Group contained in this Presentation and subsequent discussion are historical in nature, and past performance is no guarantee of the future results of the Group. Any forward-looking statements and opinions contained in this Presentation and subsequent discussion are based on current plans, beliefs, expectations, estimates and projections at the date the statements are made, and therefore involve risks and uncertainties. There can be no assurance that any of the matters set out in such forward-looking statements are attainable, will actually occur or will be realised or are complete or accurate. Actual results may differ materially from those stated, implied and/or reflected in such forward-looking statements and opinions. The Group, the Directors, officers, employees and agents of the Group assume (a) no obligation to correct, update or supplement the forward-looking statements or opinions contained in this Presentation and subsequent discussion; and (b) no liability in the event that any of the forward-looking statements or opinions do not materialise or turn out to be incorrect.

Potential Investors and Shareholders should exercise caution when investing in or dealing in the securities of the Company.





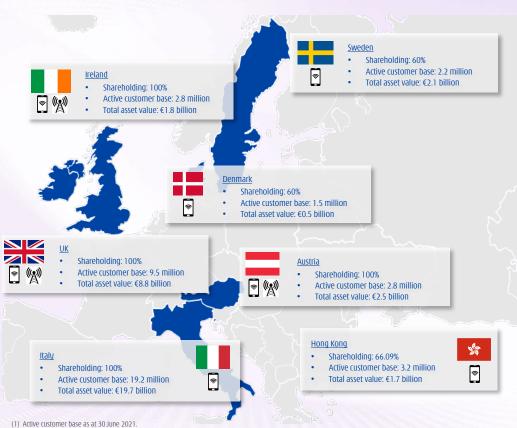


⁽¹⁾ Under Post-IFRS 16 basis, EBITDA and EBIT were €3.1 billion and €1.7 billion respectively.

⁽²⁾ An active customer is one that generated revenue from an outgoing call, incoming call or data/content service in the preceding three months.

^{(3) 1}H 2021 EBITDA and EBIT include gain on disposal of tower assets completed in 2021 of €2.6 billion and non-cash impairment of goodwill of the Group's Italian telecommunication business of €1.7 billion.





EBITDA (2)(3)(4)

€2,645m





Total Assets (5) €43,198m







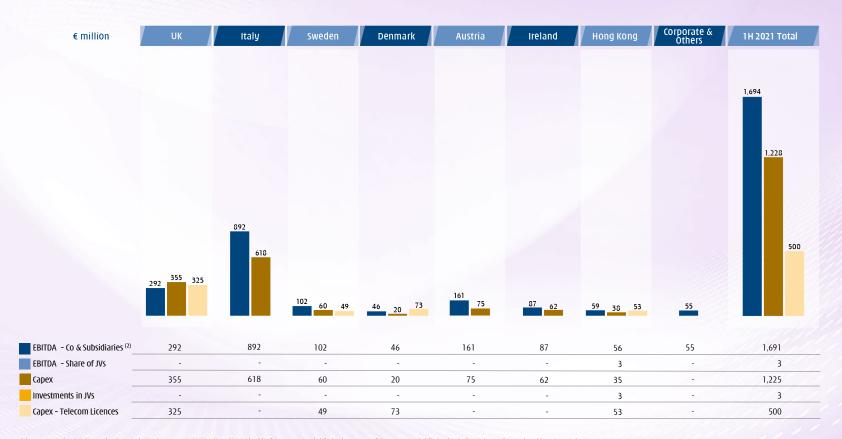
Corporate & Others

- (2) Reported EBITDA includes one-off gain on disposal of tower assets completed in 1H 2021 of €2.6 billion and non-cash impairment of goodwill of the Group's Italian telecommunication business of €1.7 billion.
- (3) The outer pie chart represents EBITDA %-mix on a reported basis. The inner pie chart represents underlying EBITDA %-mix, which excludes the items mentioned in note (2) above.
- (4) Under Post-IFRS 16 basis. EBITDA was €3.095 million.





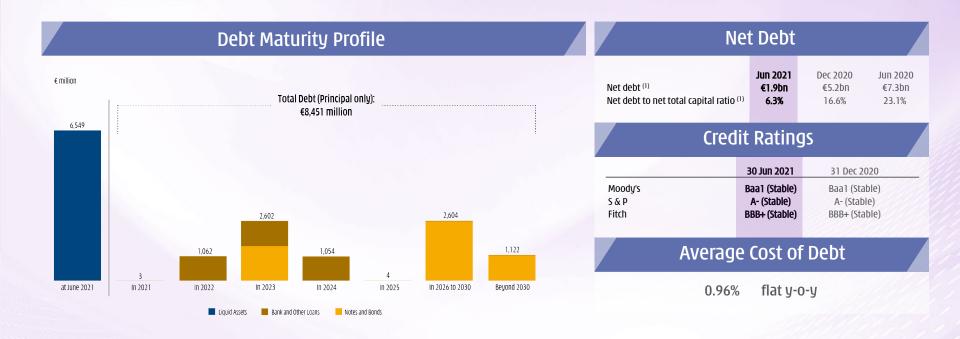
Financial Profile - Operating FCF by division



⁽¹⁾ Operating FCF (Operating Free Cash Flow) represents EBITDA (Pre-IFRS 16 basis) of Company & subsidiaries less capex of Company & subsidiaries (excluding Telecom licences) and investments in JVs.

⁽²⁾ EBITDA - Co & subsidiaries excludes gain on disposal of tower assets completed in 2021 of €2.6 billion and non-cash impairment of goodwill of the Group's Italian telecommunication business of €1.7 billion.





⁽¹⁾ Total bank and other debts are defined, for the purpose of "Net debt" calculation, as the total principal amount of bank and other debts. Net debt is defined as total bank and other debts less total cash and cash equivalents. Net total capital is defined as total bank and other debts plus total equity (adjusted to exclude IFRS 16 effects) net of total cash and cash equivalents. The consolidated net debt to net total capital ratio under IFRS 16 basis, after including IFRS 16 impact in total equity is 6.1%.





In million	UK GBP		Italy EURO		Sweden ⁽¹⁾ SEK		Denmark ⁽¹⁾ DKK		Austria ⁽¹⁾ EURO		Ireland ⁽¹⁾ EURO		3 Group Europe before one-off ⁽¹⁾⁽²⁾ EURO			
	1H 2021	1H 2020	1H 2021	1H 2020	1H 2021	1H 2020	1H 2021 1H 2020	1H 2020	1H 2021	1H 2020	1H 2021	1H 2020	1H 2021	1H 2020		
														Normalised (1)	Tower assets	Reporte
Total Revenue	1,176	1,116	2,085	2,324	3,259	3,249	1,102	1,127	425	417	279	294	4,616	4,765	-	4,76
% change	+5%		-10%		-		-2%		+2%		-5%		-3%			
Total margin	719	713	1,580	1,740	2,111	2,019	873	880	312	309	217	229	3,263	3,399		3,39
% change	+1%		-9%		+5%		-1%		+1%		-5%		-4%			
TOTAL CACS	(457)	(391)	(141)	(176)	(636)	(1,105)	(118)	(123)	(59)	(50)	(36)	(39)	(841)	(830)		(83)
Less: Handset Revenue	358	280	103	141	411	877	46	49	51	45	34	35	647	629	-	62
Total CACs (net of handset revenue)	(99)	(111)	(38)	(35)	(225)	(228)	(72)	(74)	(8)	(5)	(2)	(4)	(194)	(201)	-	(20
Operating Expenses	(368)	(351)	(650)	(747)	(849)	(809)	(459)	(460)	(143)	(135)	(128)	(130)	(1,489)	(1,551)	51	(1,50
Opex as a % of total margin	51%	49%	41%	43%	40%	40%	53%	52%	46%	44%	59%	57%	46%	46%		44
Gain from disposal of tower assets	-		-		-		-		-		-	-	-	-	-	
Impairment of goodwill	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
EBITDA	252	251	892	958	1,037	982	342	346	161	169	87	95	1,580	1,647	51	1,69
% change	-		-7%		+6%		-1%		-5%		-8%		-4%			
EBITDA margin % ⁽³⁾	31%	30%	45%	44%	36%	41%	32%	32%	43%	45%	36%	37%	40%	40%		41
Depreciation & Amortisation	(208)	(165)	(519)	(386)	(586)	(540)	(203)	(200)	(72)	(71)	(64)	(59)	(980)	(784)	(7)	(79
EBIT	44	86	373	572	451	442	139	146	89	98	23	36	600	863	44	90
% change	-49%		-35%		+2%		-5%		-9%		-36%		-30%			
Reported EBITDA less Capex	(55)	59	274	610	425	520	197	321	86	131	25	34	390	939		
EBITDA per above	252	251	892	958	1,037	982	342	346	161	169	87	95	1,580	1,647		
Proforma contribution from Tower assets	-			-	-	144	-	57	-	20	-	11	-	51		
Reported EBITDA	252	251	892	958	1,037	1,126	342	403	161	189	87	106	1,580	1,698		
% Improvement (Reduction)			-7%		-8%		-15%		-15%		-18%		-7%			
FRIT on about			277		45-		100						,			
EBIT per above	44	86	373	572	451	442	139	146	89	98	23	36	600	863		
Proforma contribution from Tower assets Reported EBIT	44	86	373	572	451	125 567	139	51 197	89	16 114	-	9	600	44 907		
% Improvement (Reduction)	-49%	86	3/3 -35%	5/2	-20%	56/	-29%	19/	-22%	114	23 -49%	45	-34%	907		
/o IIIIpi Overiicii (Redd (IIOII)	-47/0		-33/0		-20%		-27/0		-2270		-47/0		-340			

⁽¹⁾ As the disposals of tower assets in Denmark, Austria and Ireland were completed in December 2020 and in Sweden was completed in January 2021, comparison was made against normalised 1H 2020 results which exclude the proforma contribution from tower assets of these operations for comparability purpose. The % changes in EBITDA and EBIT are compared against the normalised 1H 2020 numbers.

^{(2) 3} Group Europe results do not include one-off items in 1H 2021, which represented gain on disposal of tower assets completed in 1H 2021 of €2.6 billion and non-cash impairment of goodwill of the Group's Italian telecommunication business of €1.7 billion (1H 2020: nil).

³⁾ EBITDA margin % represents EBITDA as a % of total revenue excluding handset revenue.





n million			HKH K\$	Corporate and others HKS		CKHGT EURO				
	1H 2021	1H 2020			1H 2021	1H 2020	1H 2021	1H 2020	1H 2021	1H 2020
		Normalised (1)	Tower assets	Reported						
otal Revenue	4,616	4,765	-	4,765	2,565	1,982	101	196	4,901	5,021
% change	-3%				+29%		-48%		-2%	
otal margin	3,263	3,399	-	3,399	1,486	1,570	14	25	3,424	3,586
% change	-4%				-5%		-44%		-5%	
TOTAL CACS	(841)	(830)	-	(830)	(252)	(258)	-	-	(869)	(860)
Less: Handset Revenue	647	629	-	629	166	149	-	-	665	646
otal CACs (net of handset revenue)	(194)	(201)	-	(201)	(86)	(109)	-	-	(204)	(214)
perating Expenses	(1,489)	(1,551)	51	(1,500)	(848)	(830)	498	(184)	(1,526)	(1,619
Opex as a % of total margin	46%	46%		44%	57%	53%	NA	NA	45%	459
iain from disposal of tower assets	-	-	-	-	-	-	25,259	-	2,620	-
mpairment of goodwill	-	-	-	-	-	-	(15,472)	-	(1,669)	-
BITDA	1,580	1,647	51	1,698	552	631	10,299	(159)	2,645	1,753
% change	-4%				-13%		+6577%		+51%	
EBITDA margin % ⁽³⁾	40%	40%		41%	23%	34%			62%	409
Depreciation & Amortisation	(980)	(784)	(7)	(791)	(453)	(415)	(3)	(2)	(1,029)	(840)
BIT	600	863	44	907	99	216	10,296	(161)	1,616	913
% change	-30%				-54%		+6495%		+77%	
Reported EBITDA less Capex	390	939			228	526	10,298	(166)	1,420	98
BITDA per above	1,580	1,647								
roforma contribution from Tower assets	-	51								
reported EBITDA	1,580	1,698								
% Improvement (Reduction)	-7%									
BIT per above	600	863								
roforma contribution from Tower assets	-	44								
reported EBIT	600	907								
% Improvement (Reduction)	-34%									

⁽¹⁾ As the disposals of tower assets in Denmark, Austria and Ireland were completed in December 2020 and in Sweden was completed in January 2021, comparison was made against normalised 1H 2020 results which exclude the proforma contribution from tower assets of these operations for comparability purpose. The % changes in 3 Group Europe's EBITDA and EBIT are compared against the normalised 1H 2020 numbers.

^{(2) 3} Group Europe results do not include one-off items in 1H 2021, which represented gain on disposal of tower assets completed in 1H 2021 of €2.6 billion and non-cash impairment of goodwill of the Group's Italian telecommunication business of €1.7 billion (1H 2020: nil).

BITDA margin % represents EBITDA as a % of total revenue excluding handset revenue.



Total Revenue

€4,616m -3%

KPI



Active mobile customers

38.0m -2%



12-month trailing Net AMPU

€11.35 +1%



3,331 pb/ half yr +30%

connected products

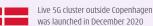
Austria

First operator to launch 5G offers in

5G capabilities



20 MHz of 700MHz spectrum acquired in 1H 2021 to complement 5G rollout

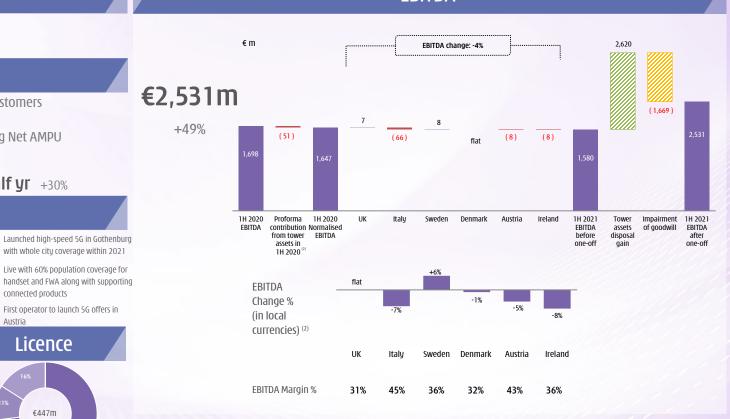




Licence Capex



EBITDA (1)



- Under Post-IFRS 16 basis, EBITDA was €2.002 million.
- As the disposals of tower assets in Denmark, Austria and Ireland were completed in December 2020 and in Sweden was completed in January 2021, comparison was made against normalised 1H 2020 results which excludes the proforma contribution from tower assets of these operations for comparability purpose.





Nov 2020 Announced sale of CKH Networks⁽¹⁾ to Cellnex Cellnex Dec 2020 Support Target completion of UK Tower (proceeds received: €0.8bn) Dec 2020 Jun 2021 Announced sale of Sweden Tower (Target completion of UK Tower assets disposal)

Completion

Of Italy Tower

Company disposal

(proceeds received: €3.3bn)

(1) Tower companies holding interests in approximately 25k sites in Austria, Denmark, Ireland, Italy, Sweden and the United Kingdom.

Completion of

Austria, Denmark & Ireland

Tower Company disposals

(proceeds received: €2.2bn)

July 2020

Completion of

Reorganisation

Key Updates

Total proceed: €10bn⁽²⁾

- €8.6 billion cash and €1.4 billion (ellnex shares⁽³⁾
- All countries completed except UK, which is currently going through regulatory process
- Aggregated proceeds of €6.3 billion received to date
- Total net gain of €4.3 billion recognised
- 1H 2021 net impact to CKHGT EBITDA is around €50 million for the countries completed in Dec 2020 (Austria/Ireland/Denmark) and Jan 2021(Sweden). Italy closed on 30 Jun 2021 and net impact will be from 2H 2021 onwards

Use of Cash Proceeds

- Optimise capital structure and returns to shareholders through:
 - Reduce indebtedness (approximately €4.3 billion deployed since Dec 2020)
 - CKHH on-market share buyback programmes (approximately HK\$460 million deployed since Mar 2021)
- General corporate purposes

^{(2) €9.5}bn attributable to CKHGT.

⁽³⁾ New Cellnex shares equating to approximately 5% pro forma stake.

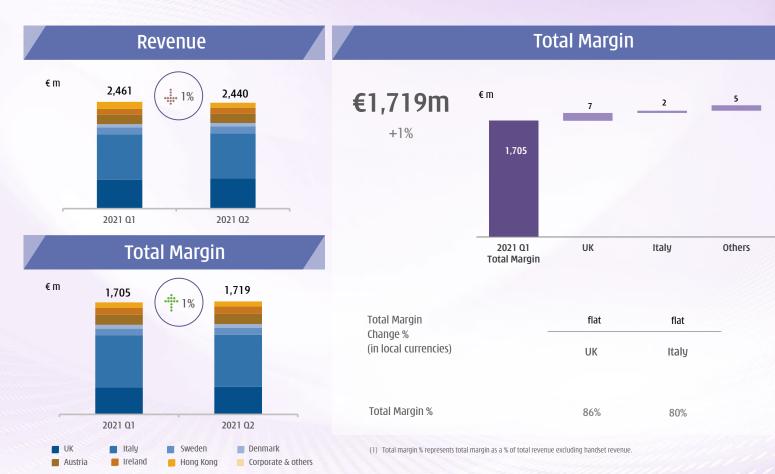
1,719

2021 02

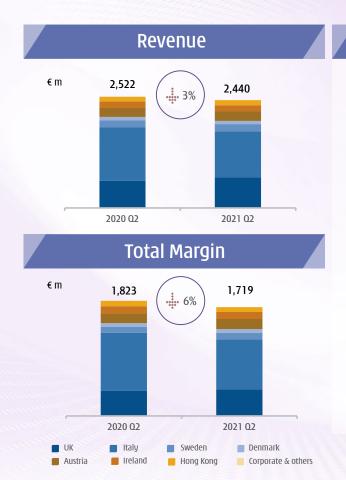
Total Margin

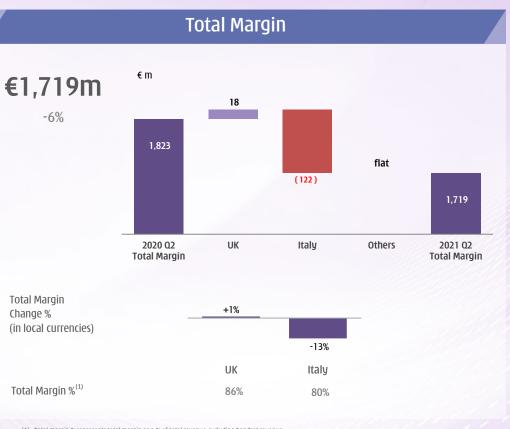












⁽¹⁾ Total margin % represents total margin as a % of total revenue excluding handset revenue.





Key Financials

£m	2021 02	2020 Q2	% Variance	2021 Q1	% Variance
Total Revenue	595	546	+9%	581	+2%
Total Margin	360	357	+1%	359	
Total Margin (%)	86%	87%	-1%-pts	90%	-4%-pts
					-74
Capex	(155)	(94)	÷ 65%	(152)	÷ 2%
Licence	(280)	-		-	
Net ARPU (£)	12.82	12.62	+2%	12.79	-
Net AMPU (£)	11.32	10.96	+3%	11.26	+1%
Active customer ('000)	9,449	9,562	-1%	9,307	+2%
Active contract customer ('000)	7,730	7,259	+6%	7,569	+2%
Monthly average contract churn (%)	1.2%	1.2%		1.3%	

Results Highlights

- Volatile market landscape with various scales of lockdowns during the pandemic
- Encouragingly, total margin has been relatively stable year-onyear as well as quarter on quarter
- Total margin % remains strong through retention of higher value customers and contribution from high margin revenue streams
- Lower active customer base year on year mainly due to noncontract churn from MVNO competition, encouragingly, base has grown quarter on quarter. Furthermore, the proportion of active contract customers continues to increase (Q2 2021: 82%; Q2 2020: 76%; Q1 2021: 81%), providing stable margin contributions
- Contract churn % has been stable partly due to lockdowns as well as strong retention initiatives.
- Capex increased against Q2 2020 as 3UK progresses to complete IT transformation and 5G rollout plans
- Acquired 20MHz of 700MHz license in Q2 2021, further strengthening 3UK's spectrum holding and complements 5G rollout.





Key Financials

€m	2021 02	2020 Q2	% Variance	2021 Q1	% Variance
Total Revenue	1,043	1,214	-14%	1,042	
Total Margin	791	913	-13%	789	-
Total Margin (%)	80%	80%	-	80%	-
Capex	(190)	(212)	· ! 10%	(428)	· ! • 56%
Net ARPU (€)	10.91	11.00	-1%	11.01	-1%
Net AMPU (€)	9.41	9.26	+2%	9.41	-
Active customer ('000)	19,230	20,326	-5%	19,357	-1%
Active contract customer ('000)	9,479	9,683	-2%	9,608	-1%
Monthly average contract churn (%)	1.4%	1.2%		1.4%	

Results Highlights

- Intense competition has seen active customer base decline, in particular for non-contract customers. The trend has relatively stabilised since Wind Tre launched second brand "Very" Mobile in 2020 to compete in the prepaid segment
- Revenue declined year on year as a result but margin % remained strong at approximately 80%. Encouragingly, both revenue and margin remained stable quarter on quarter.
- Positive AMPU trend year on year as a result of customer value management initiatives
- After lockdowns during Q2 2020, churn rates slightly increased but remained relatively stable during 1H 2021.
- Strategically maintaining a high proportion of active contract customers at approximately 50%, in a predominantly prepaid market
- Best network with fastest upload and download speed based on independent survey, a solid platform for 5G rollout.
- A non-cash impairment of goodwill of the Group's Italian telecommunication business was recognised in light of heightening competition in the Italian market.





2020 Sustainability Report released with updated Group goals. Four priorities identified for 2021 and 2022:

1. Take action on climate change







- **⊘** Committed to the **Science Based Target Initiative**.
- Short & long term **emissions reduction roadmap** underway.
- Obsclosed to the CDP (including scope 3 emissions).
- Ongoing rollout of 5G and smart solutions crucial to enabling vast emissions reductions across industries.



2020 Sustainability Report released with updated Group goals. Four priorities identified for 2021 and 2022:



4. Pandemic support

Be a Better Phone Friend



- Oiversity and inclusion and employee engagement identified as focus areas.
- Sustainability progressively being linked to compensation schemes.
- Partnerships announced with Samaritans and Aware in the UK and Ireland to address mental health issues.
- Ongoing initiatives to zero-rate access to healthcare and educational websites and donate devices and connectivity to support the most vulnerable.