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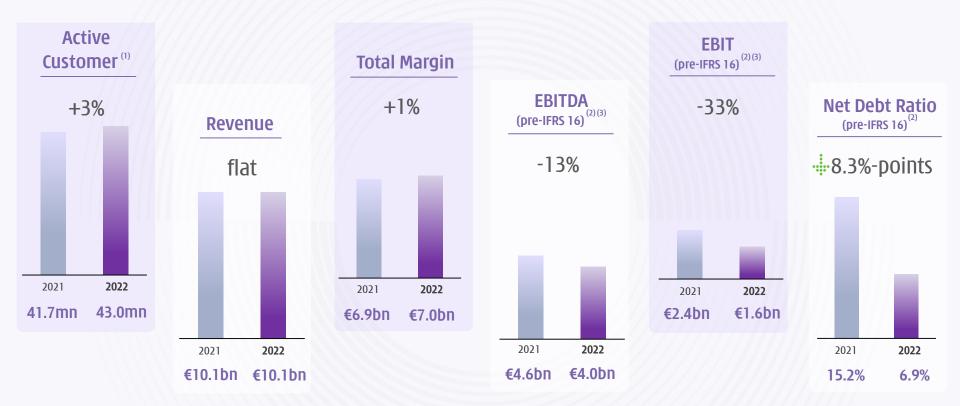
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⁽¹⁾ An active customer is one that generated revenue from an outgoing call, incoming call or data/content service in the preceding three months

⁽²⁾ Under Post-IFRS 16 basis, EBITDA, EBIT and net debt ratio were €4.8 billion, €1.8 billion and 6.5% respectively.

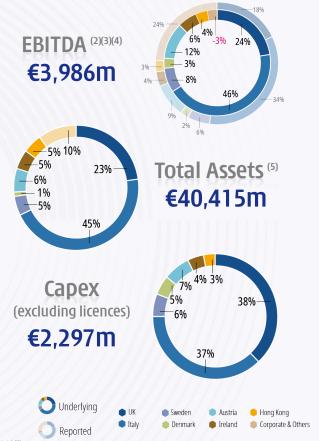
⁽³⁾ EBITDA and EBIT include gain on disposal of tower assets completed in 2022 of €2.4 billion (2021: €2.6 billion) and non-cash impairment of goodwill of the Group's Italian telecommunication business of €1.3 billion (2021: €1.7 billion).



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⁽¹⁾ Active customer base as at 31 December 2022.

⁽²⁾ Reported EBITDA includes one-off gain on disposal of tower assets completed in 2022 of €2.4 billion and non-cash impairment of goodwill of the Group's Italian telecommunication business of €1.3 billion.

⁽³⁾ The outer pie chart represents EBITDA %-mix on a reported basis. The inner pie chart represents underlying EBITDA %-mix, which excludes the items mentioned in note (2) above.

⁽⁴⁾ Under Post-IFRS 16 basis, EBITDA was €4.808 million.

⁽⁵⁾ Under Post-IFRS 16 basis, total asset value was €42,040 million.



Operating FCF by Core Business

Operating FCF by division



¹⁾ Operating FCF (Operating Free Cash Flow) represents EBITDA (Pre-IFRS 16 basis) of Company & subsidiaries and dividends from JVs less capex of Company & subsidiaries (excluding Telecom licences) and investments in JVs.

²⁾ EBITDA - Co & subsidiaries excludes gain on disposal of tower assets completed in 2022 of €2.4 billion and non-cash impairment of goodwill of the Group's Italian telecommunication business of €1.3 billion.

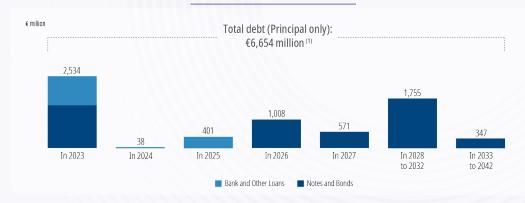




Net Debt Improvement



Debt Maturity Profile



1.04% Avg. Cost of Debt (Dec 2021: 0.99%)

Liquid Assets
(sufficient to cover all debt debt maturing before 31 December 2027)

Moody's Baa1

€4.6bn

S&P A- **Fitch** A-

⁽¹⁾ Total bank and other debts are defined, for the purpose of "Net debt" calculation, as the total principal amount of bank and other debts. Net debt is defined as total bank and other debts less total cash and listed investments. Net total capital is defined as total bank and other debts plus total equity (adjusted to exclude IFRS 16 effects) and loan from non-controlling shareholders net of total cash and listed investments. The consolidated net debt to net total capital ratio under IFRS 16 basis, after including IFRS 16 impact in total equity is 6.5%.





1		(1) BP	Ital	y ⁽¹⁾ RO	Swe	den K	Denr		Aus	tria RO	Irela	and RO			before one-off (1)	(2)
In million		5P		KU		:K		KK						· · ·		
	FY 2022	FY 2021	FY 2022	FY 2021	FY 2022	FY 2021	FY 2022	FY 2021	FY 2022	FY 2021	FY 2022	FY 2021	FY 2022		FY 2021	
														Normalised (1)	Tower assets	Reported
Total Revenue	2,520	2,444	3,947	4,193	7,586	6,902	2,375	2,272	885	866	620	579	9,435	9,471	-	9,471
% change	+3%		-6%		+10%		+5%		+2%		+7%		-			
Total margin	1,529	1,445	3,030	3,187	4,753	4,351	1,864	1,764	669	638	460	445	6,648	6,616	-	6,616
% change	+6%		-5%		+9%		+6%		+5%		+3%		-			
TOTAL CACS	(953)	(968)	(276)	(290)	(1,003)	(1,233)	(229)	(227)	(113)	(115)	(103)	(77)	(1,733)	(1,761)	-	(1,761)
Less: Handset Revenue	759	772	167	203	555	769	78	93	100	101	99	76	1,316	1,368	-	1,368
Total CACs (net of handset revenue)	(194)	(196)	(109)	(87)	(448)	(464)	(151)	(134)	(13)	(14)	(4)	(1)	(417)	(393)	-	(393)
Operating Expenses	(723)	(655)	(1,578)	(1,451)	(1,957)	(1,724)	(1,036)	(920)	(306)	(286)	(281)	(256)	(3,336)	(3,044)	78	(2,966)
Opex as a % of total margin	47%	45%	52%	46%	41%	40%	56%	52%	46%	45%	61%	58%	50%	46%		45%
EBITDA	612	594	1,343	1,649	2,348	2,163	677	710	350	338	175	188	2,895	3,179	78	3,257
% change	+3%		-19%		+9%		-5%		+4%		-7%		-9%			
EBITDA margin % ⁽³⁾	35%	36%	36%	41%	33%	35%	29%	33%	45%	44%	34%	37%	36%	39%		40%
Depreciation & Amortisation	(465)	(442)	(1,155)	(1,044)	(1,728)	(1,272)	(551)	(464)	(154)	(145)	(124)	(125)	(2,214)	(2,020)	(11)	(2,031)
EBIT	147	152	188	605	620	891	126	246	196	193	51	63	681	1,159	67	1,226
% change	-3%		-69%		-30%		-49%		+2%		-19%		-41%			
Capex	(743)	(784)	(849)	(1,111)	(1,498)	(1,394)	(792)	(705)	(168)	(153)	(101)	(114)	(2,236)	(2,525)	1	
Reported depreciation & amortisation (4)	407	400	922	792	1.066	671	421	294	106	97	90	87	1.751	1.549		
Reported D&A less Capex ⁽⁴⁾	(336)	(384)	73	(319)	(432)	(723)	(371)	(411)	(62)	(56)	(11)	(27)	(485)	(976)		
Reported EBITDA less Capex	(131)	(175)	494	599	850	769	(115)	5	182	185	74	74	659	732		
	FY 2022	FY 2021	FY 2022	FY 2021	FY 2022	FY 2021	FY 2022	FY 2021	FY 2022	FY 2021	FY 2022	FY 2021	FY 2022	FY 2021	_	
EBITDA per above	612	594	1,343	1,649	2,348	2,163	677	710	350	338	175	188	2,895	3,179		
Proforma contribution from Tower assets	-	15	-	61	-	-	-	-	-	-	-	-	-	78		
Reported EBITDA	612	609	1,343	1,710	2,348	2,163	677	710	350	338	175	188	2,895	3,257		
EBIT per above	147	152	188	605	620	891	126	246	196	193	51	63	681	1,159		
Proforma contribution from Tower assets	-	9	-	56	-	-	-	-	-	-	-	-	-	67		
Reported EBIT	147	161	188	661	620	891	126	246	196	193	51	63	681	1,226		

⁽¹⁾ As the disposal of tower assets in Italy was completed in June 2021, the 2021 Italy results were normalised, which exclude the proforma contribution from tower assets for January to June 2021 for comparability purpose. Similarly, as the tower assets in UK was completed in November 2022, the 2021 UK results exclude the performa contribution from the tower assets for November 2021.

³ Group Europe results do not include one-off items in 2022 and 2021, which represented gain on disposal of tower assets of €2.4 billion (2021: €1.6 billion) and non-cash impairment of goodwill of the Group's Italian telecommunication business of €1.3 billion (2021: €1.7 billion).

⁽³⁾ EBITDA margin % represents EBITDA as a % of total revenue excluding handset revenue.

¹⁾ Reported depreciation & amortisation excludes amortisation of licences and amortisation of capitalised CACs.





In million	3 Group Europe before one-off ⁽¹⁾⁽²⁾ EURO					HTHKH HK\$		Corporate and others HKS		CKHGT EURO	
	FY 2022	FY 2021			FY 2022	FY 2021	FY 2022	FY 2021	FY 2022	FY 2021	
		Normalised (1)	Tower assets	Reported							
Total Revenue	9,435	9,471	-	9,471	4,882	5,385	482	218	10,084	10,083	
% change	-				-9%		+121%		-		
Total margin	6,648	6,616		6,616	3,001	2,974	190	38	7,037	6,946	
% change	-				+1%		+400%		+1%		
TOTAL CACS	(1,733)	(1,761)		(1,761)	(547)	(562)	-	-	(1,799)	(1,823	
Less: Handset Revenue	1,316	1,368	-	1,368	376	395	-	-	1,361	1,411	
Total CACs (net of handset revenue)	(417)	(393)	-	(393)	(171)	(167)	-	-	(438)	(412	
Operating Expenses	(3,336)	(3,044)	78	(2,966)	(1,772)	(1,714)	(838)	2,242	(3,654)	(2,904	
Opex as a % of total margin	50%	46%		45%	59%	58%	NA	NA	52%	429	
Gain from disposal of tower assets	-	-	-	-	-	-	18,957	25,259	2,371	2,620	
Impairment of goodwill	-	-	-	-	-	-	(11,039)	(15,472)	(1,330)	(1,669	
EBITDA	2,895	3,179	78	3,257	1,058	1,093	7,270	12,067	3,986	4,581	
% change	-9%				-3%		-40%		-13%		
EBITDA margin % ⁽³⁾	36%	39%		40%	23%	22%	NA	NA	46%	539	
Depreciation & Amortisation	(2,214)	(2,020)	(11)	(2,031)	(1,088)	(951)	(1)	(6)	(2,346)	(2,135	
EBIT	681	1,159	67	1,226	(30)	142	7,269	12,061	1,640	2,446	
% change	-41%				-121%		-40%		-33%		
Capay	(2.22()	0.525	1		(404)	(074)	(2)	(20)	(2.207)	(2,623)	
Capex	(2,236)	(2,525)			(496)	(874)	(3)	(20)	(2,297)		
Reported depreciation & amortisation (4)	1,751	1,549			515	447	1	6	1,814	1,598	
Departed DC A loss Capay (4)	(485)	(976)			10	(427)	(2)	(14)	(483)	(1.025	

capex	(2,236)	(2,525)
Reported depreciation & amortisation (4)	1,751	1,549
Reported D&A less Capex ⁽⁴⁾	(485)	(976)
Reported EBITDA less Capex	659	732
	FY 2022	FY 2021
EBITDA per above	2,895	3,179
Proforma contribution from Tower assets	-	78
Reported EBITDA	2,895	3,257
EBIT per above	681	1,159
Proforma contribution from Tower assets	-	67
Reported EBIT	681	1,226

(496)	(874)	(3)	(20)	(2,297)	(2,623)
515	447	1	6	1,814	1,598
19	(427)	(2)	(14)	(483)	(1,025)
562	219	7,267	12,047	1,689	1,958

- As the disposal of tower assets in Italy was completed in June 2021, the 2021 Italy results were normalised, which exclude the proforma contribution from tower assets for January to June 2021 for comparability purpose. Similarly, as the tower assets in UK was completed in November 2022, the 2021 UK results exclude the performa contribution from the tower assets for November to December 2021.
- 3 Group Europe results do not include one-off items in 2022 and 2021, which represented gain on disposal of tower assets of €2.4 billion). (2021: €1.6 billion) and non-cash impairment of goodwill of the Group's Italian telecommunication business of €1.3 billion (2021: €1.7 billion).
- EBITDA margin % represents EBITDA as a % of total revenue excluding handset revenue.
- Reported depreciation & amortisation excludes amortisation of licences and amortisation of capitalised CACs.



Telecommunications - 3 Group Europe (3)

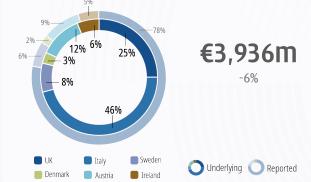




Total Revenue

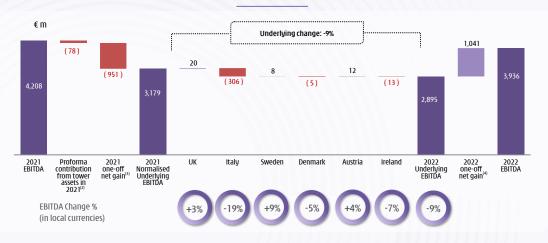
€9,435m flat

EBITDA (1)(5)



- Under Post-IFRS 16 basis, EBITDA was €4,707 million
- As the disposal of tower assets in Italy was completed in June 2021, the 2021 Italy results were normalised, which exclude the proforma contribution from tower assets for January to June 2021 for comparability purpose. Similarly, as the tower assets in UK was completed in November 2022, the 2021 UK results exclude the proforma contribution from the tower assets for November to December 2021
- (3) 2021 one-time net gain include gain on disposal of tower assets completed in 2021 of €2.6 billion, partly offset by non-cash impairment of goodwill of the Group's Italian telecommunication business of €1.7 billion.
- (4) 2022 one-time net gain include gain on disposal of tower assets completed in 2022 of €2.4 billion, partly offset by non-cash impairment of goodwill of the Group's Italian telecommunication business of €1.3 billion.
- (5) The outer pie chart represents EBITDA %-mix on a reported basis. The inner pie chart represents underlying EBITDA %-mix, which excludes the items mentioned in note (4) above.

EBITDA (1)



Outlook

Affected by rising energy costs and inflationary pressure but will be mitigated by continued top line growth through various pricing initiatives

Maintain cash flow profile by reducing capex spending in 2023

In-market consolidation and asset-light strategy continue to be the main objectives



Telecommunications - 3 Group Europe





5G Coverage



Ookla fastest 5G network in 2022 Various 5G awards in 2022 by OpenSignal



95%+ FDD coverage, 65%+ TDD coverage Highest scores in independent surveys for network speed and 5G coverage



Extensive 5G coverage in nine of the largest cities with full TDD coverage



65%+ 5G coverage, with TDD coverage expected to achieve over 60% in 2023



Ookla fastest 5G network in 2022 Launched first 5G standalone FWA products



Recognised as Ireland's fastest 5G network with 90% population coverage

Pricing Initiatives



Daily roaming charge in 2022 Inflation-linked pricing embedded in contracts



Annual increment across 2022 CPI-linked pricing embedded in contracts from 2023



Price increment on hardware and refining portfolio mix



Price increment throughout 2022 and 2023 on 3 brand and second brands



CPI-linked pricing embedded in contracts Historical indexation since 2015



Annual price adjustment embedded in contracts from late 2021 CPI-linked pricing embedded in contracts from 2023

Energy Efficiency Initiatives

Deployment of smart network "sleeping mode"











Retirement of legacy technologies











Thermal management





ITA



Reduction of redundant assets through consolidation or active sharing









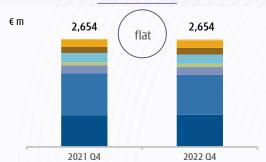
Deployment of energy efficient equipment











Total Margin



Total Margin





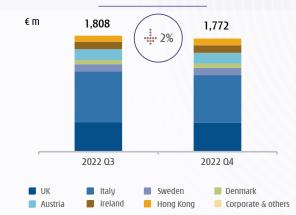
(1) Total margin % represents total margin as a % of total revenue excluding handset revenue.



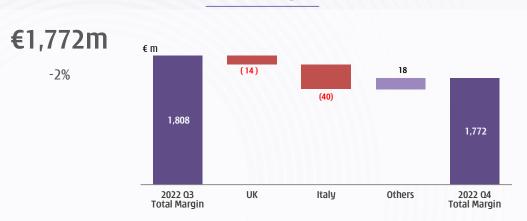


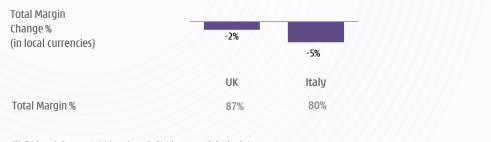


Total Margin



Total Margin





⁽¹⁾ Total margin % represents total margin as a % of total revenue excluding handset revenue.





Key Financials

£m	2022 Q4	2021 Q4	% Variance	2022 Q3	% Variance
Total Revenue	689	654	+5%	656	+5%
Total Margin	390	368	+6%	396	-2%
Total Margin (%) (1)	87%	86%	+1%-pt	86%	+1%-pt
		77777	/		
Capex (2)	(165)	(286)	· ! ·· 42%	(244)	32%
Net ARPU (£) (3)	13.02	13.00	-	13.05	_
Net AMPU (£) (4)	11.66	11.53	+1%	11.67	-
Active customer ('000) (5)	10,304	9,690	+6%	10,320	-
Active contract customer ('000)	8,481	8,076	+5%	8,332	+2%
Monthly average contract churn (%)	1.5%	1.4%		1.5%	

Results Highlights

- Revenue and margin closed out strongly at the end of 2022 for both year-on-year and quarter-on-quarter, driven by increase in customer base and various margin initiatives, despite competitive market landscape
- Total margin % remained strong mainly due to different revenue mix and margin initiatives
- Active contract customer base has increased year-on-year, which partly offset the non-contract churn from MVNO competition. The proportion of active contract customers remains at high level (Q4 2022: 82%; Q4 2021: 83%; Q3 2022: 81%), providing stable margin contributions
- Churn rates remained at a low level from strong retention initiatives
- Effort on network investments and 5G sites rollout has been rewarded with recognition as UK's fastest 5G network in third consecutive award, enhancing customer experience and satisfaction

⁽¹⁾ Total margin % represents total margin as a % of total revenue excluding handset revenue.

⁽²⁾ Capex amount excludes licence costs

⁽³⁾ Net ARPU equals total monthly revenue, including incoming mobile termination revenue but excluding contributions for a handset/device in contract bundled plans, divided by the average number of active customers during the year.

⁽⁴⁾ Net AMPU equals total monthly revenue, including incoming mobile termination revenue but excluding contributions for a handset/device in contract bundled plans, less direct variable costs (including interconnection charges and roaming costs) (i.e. net customer service margin), divided by the average number of active customers during the year.

⁽⁵⁾ An active customer is one that generated revenue from an outgoing call, incoming call or data/content service in the preceding three months.





Key Financials

€m	2022 Q4	2021 Q4	% Variance	2022 Q3	% Variance
Total Revenue	976	1,038	-6%	1,013	-4%
Total Margin	745	785	-5%	785	-5%
Total Margin (%)	80%	80%	// -	81%	-1%-pt
		77777	/		
Capex	(308)	(341)	10%	(199)	÷ 55%
Net ARPU (£) (1)	10.48	10.81	-3%	10.57	-1%
Net AMPU (£) (1)	9.33	9.36	-	9.34	-
Active customer ('000) ⁽¹⁾	18,817	19,037	-1%	19,044	-1%
Active contract customer ('000) ⁽¹⁾	9,257	9,359	-1%	9,206	+1%
Monthly average contract churn (%)	1.4%	1.4%		1.3%	

Results Highlights

- Active base has relatively stabilised despite continuous intense competition, with contract base growing slightly quarter-on-quarter. Very Mobile reached approximately 2 million customer base
- Revenue and margin declined as a result of reduced wholesale revenue. Encouragingly, net customer service gross margin has remained stable over the past three quarters and moderately increased year-on-year
- Net AMPU remained stable as a result of customer value management initiatives, as well as increased focus on higher margin B2B segment
- Churn % remained relatively stable despite fierce competition, partly driven by enhanced customer experience through network quality
- Increased capex quarter-on-quarter driven by seasonality of investment cycle as 5G rollout continued during 2022 to enhance network quality, with Wind Tre recognised as Italy's fastest network and of highest coverage by independent surveys

⁽¹⁾ The 2022 Q4 and 2022 Q3 KBIs included an adjustment for aligning the definition of Wind Tre's active customer base to that of CKHGT as part of a system integration. Consequently, there is a corresponding and opposite impact on the 2022 Q4 and 2022 Q3 net ARPU and net AMPU. The conformity of definitions does not impact Wind Tre's P&L.



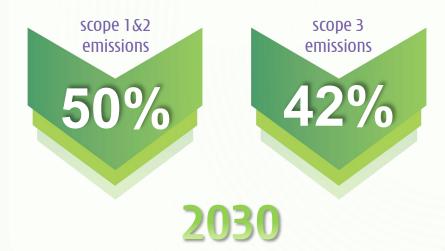






Validation received by the SBTi on newly developed science-based targets aligned with a 1.5 °C pathway:

- Reduce absolute scope 1&2 emissions by 50% by 2030 from a 2020 base year
- Reduce absolute total scope 3 emissions by 42% by 2030 from a 2020 base year



Other 2022 achievements:

- 3 Denmark achieved 100% renewable energy through purchase commitment with local solar park, additionally supporting entrepreneurship and biodiversity.
- 3 Ireland implemented 'proof of concept' for on-site solar generation on mast sites.
- **3** Austria launched LoRaWAN network, enabling IoT deployment and associated sustainability benefits for customers.
- 3 UK and 3 Ireland: Rollout of new supplier assessment platform and Supplier Code of Conduct
- Inclusion and diversity:
 - Wind Tre: First telecommunication company to achieve EQUAL-SALARY certification and included in the Financial Times Leader in Diversity report
 - 3 UK included in the list of 100 best places to work by the National Centre for Diversity
 - 3 Ireland received an Investors in Diversity Gold award from the Irish Centre for Diversity.